## March 2013

Does everyone feel the energy and excitement of Spring building? Along with the blooming trees, it feels like the economy is starting to turn around. We hope more opportunities are starting to open up for your organization too!

## The "New" Clean Opinion



All organizations that undergo a financial statement audit strive for a "clean" or unqualified opinion. In the past, that usually meant three standard paragraphs in the auditors' opinion letter (aka the independent auditors' report) presented at the beginning of the financial statements.

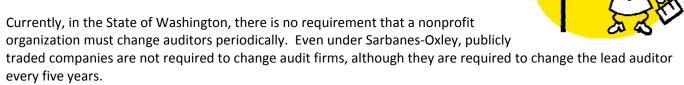
The Accounting Standards Board has completed the Clarity Project, which has changed how the auditors' opinion letter must be worded. Effective for organizations with years ending December 31, 2012, you will see a new independent auditors' report.

The standard letter is now broken out into three distinct sections, each labeled with a header: <u>Management's Responsibility</u> for the Financial Statements; <u>Auditors' Responsibility</u>; and <u>Opinion</u>. The first two sections describe in more detail the roles and responsibilities of management and the auditor than was previously required. There is no change to the Opinion paragraph, which states the auditors' opinion on the financial statements.

It is important to note that these are wording changes only. The audit process itself remains the same.

## How often should a nonprofit organization change auditors?

Many times clients will ask us when they should change auditors and/or audit firms. They have heard of the Sarbanes-Oxley requirements and want to make sure they are doing their fiduciary duty in selecting and hiring the appropriate firm for their needs and in accordance with laws and regulations.



There are pros and cons of rotation. Pros include a reduction of the possibility that the auditor will become too close to management; cons include additional cost – for the proposal process itself, and the learning curve required of the new firm with the resultant loss of institutional knowledge. Historically, it has been shown that many audit failures have occurred in contexts where the auditor was relatively new to the client and was less able to spot something out of line.

Some states have mandatory rotation rules for state agencies, but there is no federal law on the subject, except a requirement for federal grantees (in OMB Circular A-110, Para. 43) that says major purchases shall be subject to competitive bids, unless otherwise justified. However, that requirement does not specify any maximum time period after which new bids must be obtained.

Audit firm rotation is often costly and time consuming for the organization's staff and the audit committee. Staff must spend extra time explaining the financial system to a new auditor, and fees tend to be higher on short-

term engagements because the auditor's start-up costs must be recovered over a shorter period. For a nonprofit organization, it makes sense to review the auditor relationship every 5-7 years (if there are other firms in the area that understand nonprofits and your type of nonprofit in particular) and ask for a change in lead engagement manager, even if you don't change firms. You may decide not to change even if you have the option, but the exercise can be valuable.

Here is an interesting article on auditor rotation by Professor Wanda A. Wallace of College of William and Mary, Williamsburg, VA: <a href="http://goliath.ecnext.com/coms2/gi">http://goliath.ecnext.com/coms2/gi</a> 0199-4230736/Auditor-rotation-a-bad-governance.html. It asks the question, "Would you change your doctor every three years believing you'd get better medical attention?" – a humorous and valid point.

Here at Jones & Associates, we understand the importance of periodically rotating engagement management to ensure each year's audit is viewed with "fresh eyes". This is also useful to us as we change audit procedures and areas of focus each year for every organization. It is important in any audit, whether it is with a tenth-year or first-year audit, to maintain a healthy skepticism throughout the audit. By changing procedures and areas of focus, and periodically rotating staff, we believe we greatly enhance our professional skepticism and provide a better audit to our clients.

## Next Seminar - What to Look for in Reviewing the IRS Form 990

Due to the overwhelming suggestions for our next seminar, we will be presenting a session on what to look for in reviewing your organization's IRS Form 990. The 2-hour seminar will be held on June 6th, so be looking for more information on that to be coming within the next few weeks.



Should you have any questions about the content of anything in this newsletter, please contact us.

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